



MCE MOSAIC

Vol 3, No. 1, Jan 2026

MCE TEAM



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Cdre Ehsan Ahmed Khan SI(M)
Deputy President MCE



Capt Waqas Shahnawaz PN
Director MCE



Cdr Memoona Asmaar PN
Director IDC

Geopolitical Studies Department



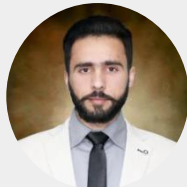
Dr Marriyam Siddique
Assistant Professor



Ms Javaria Shaikh
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Ms Amina Munir
Research Associate



Mr Basit Ali
Research Associate



Ms Amna Hashmi
Junior Research Fellow

Naval Warfare Studies Department



Lt Cdr Dr Sufian Ullah
Assistant Professor



Mr Ahmad Ibrahim
Research Associate



Ms Syeda Fizzah Shuja
Research Associate



Ms Shakh e Nabat
Junior Research Fellow

History & Maritime Law Studies Department



Dr Maira Afzazze
Assistant Professor



Lt Abdullah Rehman Butt PN
Research Associate



Ms Laraib Ali
Research Associate



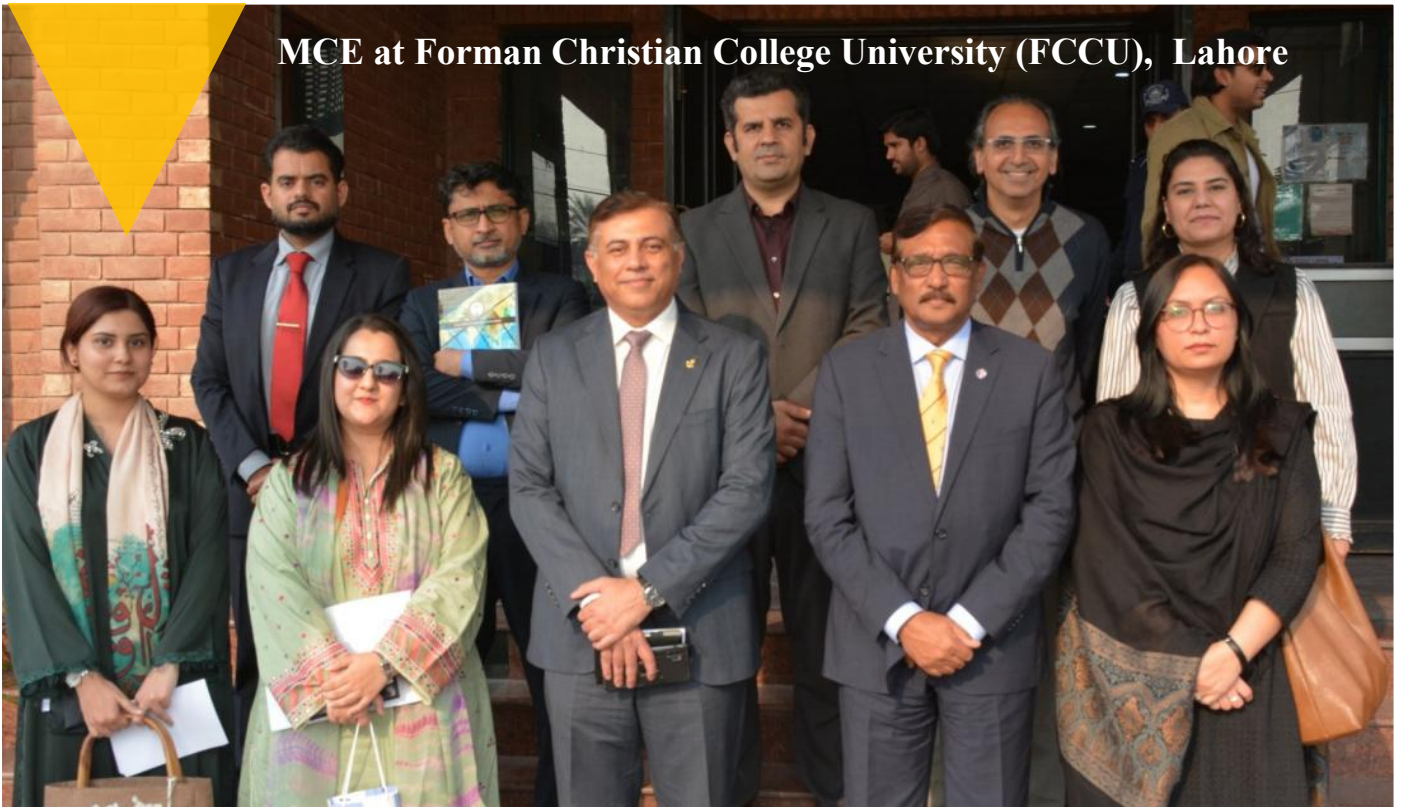
Mr Sufian Zaffar
Junior Research Fellow

MCE at Policy Pitch Competition, National Defence University



On 12 Jan 2026, Mr. Ahmad Ibrahim served as a member of the judging panel for the Policy Pitch Competition (PPC) titled “Strategic Stability in South Asia Amid Emerging India–Pakistan Conflict Pathways: Policy Designs for a Turbulent Future.” The event was organized by the Department of Strategic Studies (DSS) at National Defence University (NDU), Islamabad. In his role as a judge, he contributed to the evaluation of policy proposals presented by participants, with a focus on analysis, and relevance to contemporary security challenges in South Asia. The competition concluded with an awards ceremony, where prizes and souvenirs were distributed among the winners and members of the judging panel.

MCE at Forman Christian College University (FCCU), Lahore

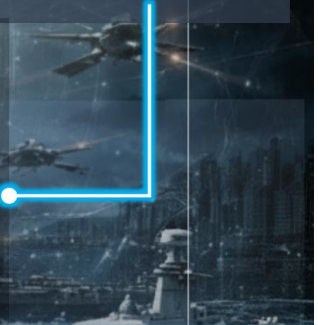


On 20 Feb 2026, a delegation from the MCE led by the Dy President Cdre Ehsan Ahmed Khan visited the Centre for Public Policy and Governance (CPPG) at Forman Christian College University (FCCU) Lahore. The delegation held a detailed interaction with the faculty, focusing on exploring opportunities for deepening academic collaboration. Key areas of discussion included public policy research, governance studies, maritime affairs, and capacity-building initiatives. The engagement reflected MCE’s commitment to strengthening institutional linkages and advancing collaboration through future joint academic and research initiatives.

MCE Seminar on “Emerging Technologies and the Future Warfare”

The MCE convened a seminar titled “Emerging Technologies and the Future Warfare” on 28 Jan 2026 at Pakistan Navy War College, Lahore. Employing Triple-Helix Model, the event brought together academia, industry, and military practitioners to explore emerging security challenges and technological transformation in warfare.

Session-I focused on the conceptual underpinnings of emerging technologies and the future warfare. It featured expert insights on strategic unilateralism in the Indo-Pacific, disruptive technologies and their impact on military strategy, non-contact warfare in the Indian Ocean Region, and evolving trends in technological cooperation, competition, and governance. The session concluded by highlighting key strategic implications for future conflict dynamics and security environments.



SESSION-I



R/ Adm Sohail
Ahmad azmie SI(M)



Lt Gen Aamer Riaz (R)
HI (M)



Dr Thomas S. Wilkins
Australia



Brig Dr Zahir ul
Haider Kazmi (R)



R/Adm Shafquat
Hussain Akhtar HI(M)



Prof Dr Rabia Akhtar



Prof Dr Zafar Nawaz
Jaspal



SESSION-II



Session-II examined emerging technologies, defence ecosystems and future battlespaces, with emphasis on asymmetric challenges in the naval domain. Discussions of Session-II highlighted the evolution of defence innovation ecosystems, the role of dual-use technologies, and the integration of commercial innovation into military advantage. The session concluded by outlining the importance of innovation-driven preparedness and strengthened defence capabilities to address future security challenges.



Rear Admiral Javaid Iqbal HI(M)
President NIMA



Mr Awais Rauf
University of Lahore



Syed Hussain Sajjad
TELEC Group of
Companies



R/ Adm Ather Saleem (R) HI(M),
Stingray Technologies
Pvt Ltd



Cdre Umer Hayat SI(M),
ACNS, UMS



Cdre Ashfaque Akhter SI(M)
MD R&D, NRDI





**MCE at
Government College
Women University,
Sialkot (GCWUS)**

GC WOMEN UNIVERSITY SIALKOT



MCE delegation, led by President MCE, R/Adm Sohail Ahmad Azmie SI(M), participated in an academic outreach session titled “Maritime Awareness and the Role of Pakistan Navy in Pakistan’s Defence & National Security.”

The event was hosted by GCWU, Sialkot on 25 Jan 2026. Ms Javaria Shaikh and Ms Amina Munir were also part of the delegation. As Chief Guest, R/Adm Sohail Ahmad Azmie delivered a lecture on Pakistan’s maritime domain, emerging security challenges, and the Pakistan Navy’s role in safeguarding national interests. The MCE delegation also met the Vice Chancellor and faculty to explore enhanced academic collaboration and research in maritime studies.

Internship for University Students (IUS)

MCE successfully concluded the 2nd Cohort of its 8-week Internship Program, conducted from 15 Dec 2025 to 05 Feb 2026. Throughout the program, interns undertook a structured Maritime Potential Course (MPC) and engaged in focused research across a range of domains, including geopolitics, technology, and warfare, as well as other interdisciplinary areas relevant to the maritime sector. The internship was further enriched by field visits to key maritime stakeholders in Karachi, providing participants with valuable practical exposure and firsthand insight into maritime operations.

The successful completion of this internship program reflects MCE's continued commitment to developing young researchers and expanding maritime awareness among the next generation of scholars.



Visiting Fellowship at the International Institute for Strategic Studies (IISS)

Lt Cdr Dr Sufian Ullah PN successfully completed the two-month-long Visiting Research Fellowship at the International Institute for Strategic Studies (IISS), London. The fellowship focused on research and publications related to strategic and nuclear issues. During this period, Dr Sufian Ullah produced insightful article examining the impact of war in Iran on the nuclear non-proliferation regime. He also presented his research through off-the-record and public talks on Pakistan's nuclear and strategic affairs to diverse audiences, including UK government officials and London-based diplomatic and academic communities.

A key highlight of these engagements was a lecture titled "Strategic Stability in South Asia after the May 2025 Conflict" delivered at the Department of Politics and International Studies, School of Oriental and African Studies (SOAS), University of London. The lecture was attended by faculty and students, followed by a constructive discussion on the subject. Dr Sufian Ullah is the sixth Pakistani Visiting Fellow for South Asia (Strategic Affairs) at IISS since the program's inception in 2014.



Ocean Governance Symposium 2026 The study highlighted key challenges in maritime governance, including ecological stress, resource depletion, and governance gaps. It proposed a regional collaborative framework emphasizing the establishment of a South Asian Maritime Academic Exchange (SAME), joint capacity-building for marine conservation, and enhanced engagement of youth and academia to promote inclusive and sustainable ocean governance in South Asia

At the Ocean Governance Symposium 2026 held at Maldives National University, Maldives, on 4 February 2026, Dr Mariyum Siddique presented a research paper titled "Maritime Commons – A Collaboration Framework for South Asian Ocean Governance."

Maritime Workshop Spring 2026

The two-day workshop titled ‘Maritime Workshop Spring 2026’ was held on 4-5 Feb, 2026. It provided comprehensive understanding of Pakistan’s maritime domain by linking its economic potential with evolving security dynamics in the Indian Ocean Region (IOR). Day one focused on non-traditional aspects, including maritime trade, economic opportunities, UNCLOS, and governance

challenges, while day two addressed traditional security issues such as the Pakistan Navy’s role, India’s maritime posture, and the need for a credible sea-based deterrent. The workshop concluded that unlocking Pakistan’s maritime potential requires security, coherent strategy, and effective governance.



BNU-BCPR Webinar

The Dy President MCE Cdre Ehsan Ahmed Khan participated in a webinar organized by BNU Center for Policy Research (BCPR) at the Beaconhouse National University (BNU). The webinar was held on 16 Mar 2026.

The webinar covered the evolving dynamics of US-Israel-Iran conflict and its maritime and economic implications.

The delegation held a detailed interaction with the faculty, focusing on opportunities for academic collaboration and shared research interests. Key areas of discussion included public policy research, governance studies, maritime affairs, and capacity-building initiatives. The engagement reflected MCE's commitment to deepening institutional linkages and advancing collaboration through future joint academic and research initiatives.



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WEBINAR
Iran War: Economic and Maritime Implications



MCE Webinar Titled “War In The Middle East 2026: Pakistan’s Perspective”

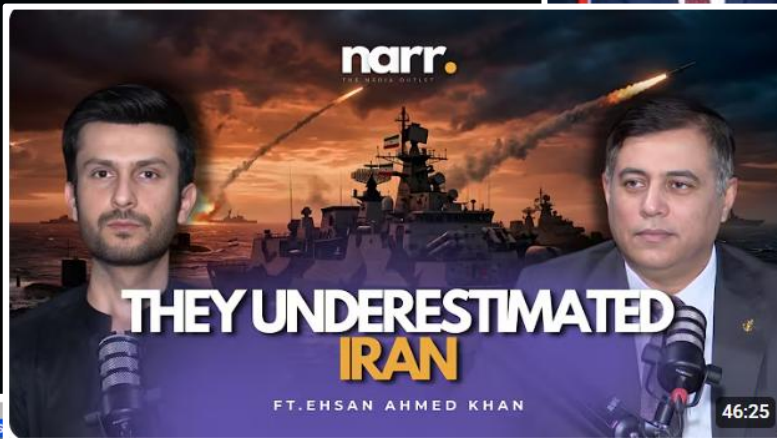
The MCE conducted its maiden webinar titled “War in the Middle East 2026: Pakistan’s Perspective,” on 18 Mar 2026. The session brought together scholars, diplomats, practitioners, and policy analysts to examine the evolving US–Israel–Iran conflict and its wide-ranging global and regional implications. Discussions focused on Pakistan’s strategic balancing amid competing pressures, emerging maritime security challenges including threats to Sea Lines of Communication (SLOCs), and the significance of the Strait of Hormuz for global energy flows. The webinar also highlighted potential economic repercussions for Pakistan, including energy security concerns, inflationary pressures, and supply chain disruptions, underscoring the need for informed and proactive policy responses in an increasingly volatile security environment.



Media Appearances

Dy President MCE, Cdre Ehsan Ahmed Khan, appeared on multiple television channels and podcasts, sharing his insights on the ongoing US-Israel-Iran conflict. His analysis focused on the strategic and maritime dimensions of the conflict and notably anticipated the emergence of a ceasefire, reflecting his nuanced understanding of the evolving situation.

Channel	Show	Date
M News	Power Talk	31 Mar 26
Bol TV	Bol Adil Abbasi ky Sath	30 Mar 26
GNN	Face to Face	29 Mar 26
Suno News	Sawal Nama	29 Mar 26
Such News	Siyasat Such	28 Mar 26
92 News	92 Podcast hosted by Maher Zeeshan	22 Mar 26
Narr. Podcast	Narr hosted by Ismaeel Qazi	21 Mar 26
GNN	News Edge	12 Mar 26
Suno News	Crossing Lines	12 Mar 26
Pakistan TV	World This Morning	10 Mar 26
News One	Debate	09 Mar 26
Samaa TV	Nadeem Malik Live	09 Mar 26
Abb Tak News	Aamnay Samnay	06 Mar 26



SN	Short Article/Book Review Title	Author (s)	Source	Date
1	Is Illegal Fishing the Climate Crime We Keep Ignoring	Ms. Javaria Shaikh	Modern Diplomacy	01 Jan 26
2	Between Hedging and Balancing: Pakistan Foreign Policy Choices	Mr. Basit Ali	Global Defense Insight	05 Jan 26
3	Challenge the Dollar and the Battlefield Finds You	Ms. Fizzah Shuja	Middle East Monitor	06 Jan 26
4	Oceans and Law: From Reed Boats to High Seas	Ms. Laraib Ali	Pakistan Observer	07 Jan 26
5	Submarine Cables & Hybrid Warfare: Pakistan Digital Security Vulnerability	Ms. Fizzah Shuja	Global Defense Insight	08 Jan 26
6	Selective Liberalism a New Kind of Colonialism	Mr. Ahmad Ibrahim	West Asia Watch	10 Jan 26
7	Dorra Crisis: Balance and Power Contest in the Persian Gulf	Ms. Fizzah Shuja	West Asia Watch	14 Jan 26
8	Pakistan's Biosecurity Frontier	Ms. Amina Munir	Minute Mirror	18 Jan 26
9	Bondi Carnage	Cdre Ehsan Ahmed	Daily Times	19 Jan 26
10	Climate Change as Maritime Security Threat in IOR	Mr. Ahmad Ibrahim	West Asia Watch	20 Jan 26
11	Book Review: Cyberspace and Cyber Security	Ms. Laraib Ali	Stratheia	22 Jan 26
12	The Trump-class Battleship: A Calculated Gamble by U.S. Navy	Mr. Ahmad Ibrahim	Global Defense Insight	25 Jan 26
13	From Yemen to the Red Sea: A Crisis the World Can't Ignore	Dr. Marriyam Siddique	Islamabad Policy Institute	26 Jan 26
14	Law or Power?	Ms. Laraib Ali	Pakistan Observer	27 Jan 26
15	A New Iron Curtin	Ms. Amina Munir	Modern Diplomacy	27 Jan 26
16	Why Central Asia Still Chooses Iranian Ports Over Pakistan	Dr. Marriyam Siddique	CSCR	27 Jan 26
17	Invisible Backbone of Trade: Sea-borne Labour Deserve Strategic Attention	Ms. Amina Munir	Modern Diplomacy	29 Jan 26
18	Instability in Western India Littorals: A Bane for Maritime Security	Cdre Ehsan Ahmed	Pakistan Politico	31 Jan 26
19	A Strategic Mask: India's New Security Provider Claim in the Indian Ocean	Dr Marriyam Siddique	Daily The Spokesman	01 Feb 26
20	From Trash to Treasure: Karachi Vision where Waste Powers Blue Economy	Ms. Fizzah Shuja	Global Defense Insight	02 Feb 26
21	Regional Strategy Shifts via Minilateralism	Mr. Basit Ali	The Pen Pk	02 Feb 26
22	Naval Warfare in Transition: Role of Non-Contact Technologies in South Asia	Dr. Marriyam Siddique	Islamabad Policy Institute	03 Feb 26
23	Pakistan's Principled Realism	Cdre Ehsan Ahmed	Friday Times	04 Feb 26
24	Sustainable Maritime Hegemony: Structural, Political, & Technological Barriers	Dr. Marriyam Siddique	Daily The Spokeperson	09 Feb 26
25	From hub-and-spoke to Lattice: A New Global Framework	Mr. Basit Ali	Minute Mirror	12 Feb 26
26	With us or against us – again?	Ms. Amna Hashmi	The Express Tribune	14 Feb 26
27	Book Review: Power, Politics and Artificial Intelligence	Mr. Ahmad Ibrahim, Ms. Shak-e-Nabat	The Pen Pk	19 Feb 26
28	Carrier, Choekpoint, and Coercion: The Growing Risk of Iran-U.S. Conflict	Mr. Ahmad Ibrahim	Global Security Review	19 Feb 26
29	Extended Conventional Deterrence & Duffer's Drift	Ms. Shakh-e-Nabat	The Diplomatic Insight	21 Feb 26
30	From Map Dots to Linchpins: How Small Islands Rewire Indian Ocean Power	Ms. Amina Munir, Ms. Amina Hashmi	Modern Diplomacy	22 Feb 26
31	Pakistan: A Middle Power in the Indian Ocean?	Cdre Ehsan Ahmed	Pakistan Politico	23 Feb 26
32	Iran-US Conflict and Shifting Balance of Power in the Middle East	Cdr Memoona Asmaar	Global Defense Insight	23 Feb 26
33	Entanglement Dilemma: Dual Use Missiles & Deterrence Stability	Dr. Marriyam Siddique	Global Defense Insight	23 Feb 26
34	Beyond Missiles & Choekpoints: Biological Threats in Pak Maritime Security	Ms. Amina Munir	AVISS	23 Feb 26
35	Human or Bot? Who's Really on Other Side?	Ms. Shakh-e-Nabat	Modern Diplomacy	23 Feb 26
36	CASoS Model for Pakistan's Defense Architecture Post May 2025 Crisis	Mr. Suffian Zafar	The Diplomatic Insight	23 Feb 26
37	Risk of Escalation from Caracas to Hormuz	Ms. Javaria Shaikh	Stratheia	25 Feb 26
38	Book Review: Nation Building Paradoxes in India and Pakistan	Mr. Ahmad Ibrahim	Paradigm Shift	25 Feb 26
39	Ports, not Warships	Ms. Amna Hashmi	The Express Tribune	27 Feb 26
40	From Sea Control to Cost Imposition: The Future of the US Naval Prestige	Ms. Laraib Ali	Global Defense Insight	03 Mar 26
41	Transforming Global Order: From Rules to Rupture	Cdre Ehsan Ahmed	Daily Times	03 Mar 26
42	Law Debates on US-Israel Joint Military Action and Iran's Retaliation	Ms. Laraib Ali, Mr. Suffian Zafar	The Diplomatic Insight	04 Mar 26
43	Why We Understand Land Wars Better than Sea Ones	Ms. Amna Hashmi	Stratheia	10 Mar 26
44	The Legality of Pakistan's Counter Terrorism Strikes in Afghanistan	Mr. Suffian Zafar	South Asia Times	13 Mar 26
45	The Electrostate Rises	Ms. Amna Hashmi	The Express Tribune	14 Mar 26
46	Limits of Dehyphenation: How Gulf Rebalances Indo-Pak Relations	Ms. Amna Hashmi	South Asia Times	15 Mar 26
47	Sinking of IRIS Dena bringing Net Security Provider's Security in Question	Ms. Shakh-e-Nabat	Modern Diplomacy	16 Mar 26
48	Deep Fakes and Misinformation	Ms. Shakh-e-Nabat	Spark Magazine	19 Mar 26
49	Book Review: Global Maritime Military Strategy 1980-2023	Mr. Suffian Zafar	Stratheia	20 Mar 26
50	Climate Change - An Elephant in the Room	Ms. Shakh-e-Nabat	The Diplomatic Insight	20 Mar 26
51	Implications for War in Iran for Nuclear Non-Proliferation Regime: Pakistan Perspective	Lt Cdr Dr Sufian Ullah	IISS	25 Mar 26
52	Active Suasion to Kinetic Action; US's Iran Odyssey	Ms. Shakh-e-Nabat	Modern Diplomacy	25 Mar 26
53	Why a Religious War with Iran cannot be Won?	Dr. Marriyam Siddique	West Asia Watch	28 Mar 26
54	Book Review: Israel Lobby and US Foreign Policy	Mr. Ahmad Ibrahim	Stratheia	28 Mar 26
55	The Myth of Iranian Threat	Mr. Suffian Zafar	South Asia Times	28 Mar 26
56	Hormuz Crisis: Why Controlling a Choekpoint is Harder than Winning War?	Mr. Ahmad Ibrahim	Modern Diplomacy	28 Mar 26
57	Four Strategic Trajectories of US-Iran War	Dr. Marriyam Siddique	WGI World	29 Mar 26
58	No Man's Sea	Ms. Amna Hashmi	The Express Tribune	31 Mar 26
59	Why India is Missing from the Iran War Mediation Table	Dr. Marriyam Siddique	Asia Times	31 Mar 26
60	Tulsi Gabbard's Statement: A Real Threat or Just a Narrative?	Mr. Suffian Zafar	The Diplomatic Insight	31 Mar 26
SN	Research Article Title	Author (s)	Source	Date
1	Comparative Maritime Regional Security Orders: Geopolitical Dynamics and Collaborative Frameworks in the Indo-Pacific and South Atlantic	Ms. Amina Munir	Research Consortium Archives	Vol. 4, No.1, 26
2	Comparative Analysis of Trump-Biden Administration Foreign Policy Towards Pakistan: Contemporary and Future Prospects	Dr. Maira Saeed, Mr. Basit Ali, Mr. Ahmad Ibrahim	International Journal of Politics & Social Sciences Review (IJPSSR)	Vol. 5, No 1, 26
3	China's BRI: Ideology of Cooperative Globalism	Dr Marriyam Siddique	The Policy Beacon	Vol. 26, 26